QUALIFICATIONS FOR OWNER'S PROJECT MANAGER FOR THE LYNNFIELD PUBLIC LIBRARY

JUNE 3, 2015

JAMES BOUDREAU
TOWN ADMINISTRATOR
TOWN HALL
55 SUMMER STREET
LYNNFIELD, MA 01940

DESIGN TECHNIQUE, INC 44 MERRIMAC STREET NEWBURYPORT, MA 01950



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June 3, 2015

James Boudreau, Town Administrator Town Hall 55 Summer Street Lynnfield, MA 01940

SUBJECT:

Qualifications for Owner's Project Manager

Lynnfield Public Library Lynnfield, Massachusetts

Dear Mr. Boudreau.

Design Technique Incorporated (DTI) is pleased to submit our Qualifications to provide **Owner's Project**Management Services for the Lynnfield Public Library Project. The DTI team is exceptionally well qualified to assist the Town of Lynnfield in the successful completion of its MBLC Grant Submission and future Library Project. DTI exceeds the minimum criteria to manage this project for the Town of Lynnfield. Our firm has an exemplary track record for successful completion of Public Library Projects within the State of Massachusetts.

Design Technique is strictly an **Owner's Project Management** firm. We are not Designers and we are not Builders. All of our clients are Project Owners in the public and private sector, whom we represent throughout the project.

Our mission is to make your project run smoothly and to add value.

Following is our response to your request for required information:

- a. No addenda has been received.
- b. We have read the Request for Qualifications and do not take any exceptions to the RFQ.
- c. DTI will be in full compliance with local, state, and federal regulations and guidelines.
- d. There are no past, current, nor anticipated litigation or arbitration issues regarding DTI's services.
- e. We have been in business for over 35 years and Design Technique has never failed to meet payroll and carries no debt. All outstanding invoices are paid, in full, each month.
- f. Our team meets and exceeds the Minimum Requirements set forth in this Request for Qualifications:

I, John Sayre-Scibona, President of Design Technique will be the Project Executive for this project. I will be primary contact for the firm. DTI has been providing project management and construction administration on projects in the Commonwealth of Massachusetts for more than twenty (18) years. DTI has worked on ten Public Library construction projects and four other MBLC Grant Applications, and is well qualified to work with the Town and the Building and Designer Selection Committee on this project.

Project Team: Please refer to our resumes which have been incorporated within this package..

g. A description of our organization and history; Firm Background: Design Technique Incorporated is included on the page following this cover letter. Documentation contained within this package includes:

Request for Qualification Owner's Project Manager Services Lynnfield Public Library Project June 3, 2015 Page 2 of 2

Related Experience, Town a Lynnfield Application for Project Management Services, Team Resumes and Experience, DSB/OPM Application Form, etc.

h. All of the appropriate and required certifications have been executed and are included in the Section 7 of this submission.

i. The name and contact information of the firm submitting this Proposal Package is:

John Sayre-Scibona, President

Design Technique Incorporated

44 Merrimac Street

Newburyport, Massachusetts 01950

Office: (978) 462-2094 / Cell: (978) 771-2640

E-mail: johnss@deztek.com

Scope of Services

The scope of services will be in accordance with the **Scope of Services** as shown on Section III in the Request for Qualifications for Owner's Project Manager Services. (See section #3)

Key Personnel

We have included team members who are professionally qualified to manage a library project of this nature. Our proposed team has demonstrated expertise in successfully completing Public Library design and construction projects. (See section #6)

Availability:

Our team is positioned to start this project immediately upon execution of a formal contract or letter of intent. We will be able to quickly develop a Request for Designer Services and list the project in the Central Register within the first weeks of beginning our services for this project. DTI has more than adequate staff available to maintain a high level for Project Management coverage for the Lynnfield Public Library project. Our firm's current Project Manager workload intended to work with you and the Building Committee includes the following projects: Christa McAuliffe Branch Library (in construction) – Completion Winter 2015, and West Branch Library project in Somerville (in Design).

Design Technique Inc. is large enough to possess the corporate experience and provide the resources to manage the Lynnfield Public Library project. Our team is small enough to provide the personal, hands-on attention that this project needs and deserves.

We thank you for this opportunity to present our qualifications for this assignment and we look forward to a favorable response and opportunity to interview with the Selection Committee.

Sincerely yours,

DESIGN TECHNIQUE, INC

Wohn R. Sayre-Scibona

President

LYNNFIELD PUBLIC LIBRARY

DESIGN TECHNIQUE, INC.

QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

(1)



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(3)



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Who We Are

Design Technique was established in 1980 for the sole purpose of providing on-site construction administration support and technical know-how to local architects. Initially, DTI represented a number of large Boston-area architectural firms, analyzing and resolving day-to-day design and construction challenges on some of Boston's large and complex mixed-use projects.

In time, a number of municipalities, institutions, and private developers who were proposing construction projects recognized the need for professional assistance in order to manage risk and add value for these increasingly complex undertakings. Design Technique, Inc, was uniquely positioned to provide these services, and in fact was at the forefront of the construction project management profession. We continue to provide consulting services to our clients, which now include public libraries and schools, private secondary schools, and private individuals.

What We Do

Design Technique, Inc. consists of a group of individuals with professional backgrounds in architecture, planning, environmental management, and construction, as well as construction management techniques such as scheduling and budgeting. A construction project of any size can be a demanding and time-consuming process, even for experienced owners. Our task is to guide and assist owners throughout this process.

We apply our professional expertise to all phases of a construction project, starting at its inception and then carrying through construction to final completion and move-in. We facilitate your project by preparing and managing the project budget, schedule, and quality assurance process. We assist you with procuring the services of other consultants such as architects and engineers, general contractors, and service providers. We promote communications with the Owner and the other parties to the project in order to identify goals and issues, all of which are necessary to anticipate and therefore prevent problems.

Design Technique provides the personal, hands-on attention that our clients and their projects need and deserve. Our goal is to help you navigate the complex construction project process, minimize risk, and at the end to provide you with a building that fully meets your expectations.

Images:

- 1. Post Office Square, Boston, MA
- 2. Heritage on the Garden, Boston, MA
- 3. Harvard Public Library, Harvard, MA
- 4. Milton Public Library, Milton, MA
- 5. Boston Public Library, Boston, MA

(5)

TESTIMONIALS for DESIGN TECHNIQUE, INC.

Design Technique's work experience in both the public and private sector has required successful working relationships with Architects, Engineers, Contractors, Owners, the Massachusetts Board of Library Commissioners, and local officials. Clear and effective communication is a major aspect of this relationship and we are proud that our success is evidenced by continued endorsements from Architects, Engineers, Contractors and Owners.

"In my 20 years in this business, I have never worked with a firm that understands the construction issues common to public projects better than Design Technique."

Angela O'Brien, President, OSI Interiors, Inc. (781) 662-4944 osoint@aol.com



"The DTI team was outstanding throughout the process and certainly played a large role in our committee's ability to finish the project on time and approximately \$250,000 under budget!"

Milton Public Library: \$13.4M

G. Thomas Martinson, Chair of the Library Building Committee (617) 720-6333 tmartinson@bralexander.com



"Our entire committee agrees that John was essential to the success of our project. John led us through value engineering, advised us through the entire process...We honestly feel that, without John, we would not have been able to have this building in the way it had been originally designed."

Georgetown Peabody Library: \$4M

Nancy S. Aberman, Chairperson, Library Building Committee (978) 352-2793 / naberman1@gmail.com



Westwood Public Library: \$15M

"DTI is the complete OPM package. Their considerable expertise in budget, construction, and schedule has been a major asset to our project. They work well with library and other town officials."

"John Sayre-Scibona impressed me from the outset with his knowledge of libraries' inner workings.....ability to anticipate what could go wrong and what to do to make sure things go

experience and John's tenure with DTI surpasses the other firms we interviewed".

The variety of libraries in DTI's

Tom Viti, Director, Westwood Public Library (781) 320-1041 / tviti@townhall.westwood.ma.us



Sherborn Library: \$5.5M

(MBLC Construction Grant)

Elizabeth Johnston, Director, Sherborn Library (508) 653-0770 / elizabeth.johnston2@comcast.net

right.

LYNNFIELD PUBLIC LIBRARY DESIGN TECHNIQUE INC.

DESIGN TECHNIQUE, INC. SUMMARY OF QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

Summary of Qualifications & Depth of Experience

Design Technique, Inc. was established in 1980 for the express purpose of assisting our clients with the design and construction of building projects of all sizes. As a firm in continuous operations for the last 35 years, DTI currently consists of a group of individuals with professional backgrounds in architecture, planning, environmental management, and construction, as well as construction management techniques such as scheduling and budgeting.

We apply our professional expertise to all phases of a construction project, starting at its inception and then carrying through design and construction to final completion and move-in. We facilitate your project by preparing and managing the project budget, schedule, and quality assurance process. We assist you with procuring the services of other consultants such as architects and engineers, general contractors, and service providers. We ensure effective communications with the Owner and the other parties to the project in order to establish common goals, expedite decision-making, and identify problems and issues. We have found that this approach is most effective at ensuring that the finished project best meets the owner's needs and expectations.

DTI is particularly well - qualified to undertake your project for the following reasons:

- We have acquired 35 years of Owner's Project Management and construction-related experience;
- Our staff includes the following professionals: Two licensed architects, LEED AP, Licensed Construction Supervisor.
- We have proven track record & experienced OPM in public library and independent school building projects.
- We are a Massachusetts-based firm with solid MBLC relationships
- We have extensive experience providing OPM services to public entities in the Commonwealth of Massachusetts, including 25 public-sector construction projects.
- We have completed three LEED-Certified library projects. A fourth LEED-pending library project is currently under construction.
- We have a thorough knowledge of MGL Chapters 30 and 149, the Massachusetts State Building Code, regulations of the Massachusetts Architectural Barriers Board and the Americans with Disabilities Act.
- We are specialist in public bid (MGL Ch. 149) process.
- We have experience with the Construction-Manager-at-Risk process.
- We have experience with negotiating consulting services for public awarding authorities.
- We have experience working with town regulatory agencies and with local community groups.

Our portfolio of current and completed projects includes the following:

MBLC Funded Public Library Projects (Chapter 149) (* indicates LEED Certification)

- Christa McAuliffe Branch Library / Framingham * (\$8.6M) new library Designer selection, MBLC Grant Application and now currently in construction. OPM/Site Rep. for design & construction. Assistance with site selection and purchase RFP. (In construction: submitting for LEED Certification)
- **Millis Public Library** * (\$7.8M) new library, Designer selection, OPM/Site Rep. for design & construction. *LEED Certified*
- **Westwood Public Library** * (\$15M) new library, Designer selection, OPM/Site Rep. for design & construction *LEED Certified*

LYNNFIELD PUBLIC LIBRARY DESIGN TECHNIQUE, INC.

SUMMARY OF QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

- Walpole Public Library * (\$11M) new library, OPM/Site Rep. for design & construction LEED Gold
- **Woburn Public Library** (*MBLC Grant Round*) addition & renovation project, historic library. Assistance with MBLC Grant Application. Designer selection.
- **Sherborn Library** (*MBLC Grant Round*) addition/renovation project Assistance with MBLC Grant Application. Designer selection.
- **Shrewsbury Public Library** (*MBLC Grant Round*) addition &renovation project. Assistance with MBLC Grant Application. Designer selection.
- **Milton Public Library** (\$13M) addition/renovation project, historic library, OPM/Site Rep. for design & construction
- **Harvard Public Library** (\$7M) addition/renovation project, historic school building into a modern library, OPM/Site Rep. for design & construction
- **Flint (Middleton) Public Library** (\$7M) addition & renovation project, historic library, OPM/Site Rep. for design & construction
- **Georgetown Peabody Public Library** (\$4M) addition & renovation project, historic library, OPM/Site Rep. for design & construction
- **Merrimac Public Library** (\$4M) new library, OPM design & construction, OPM/Site Rep. for design & construction
- Newburyport Public Library (\$7.8M) addition & renovation project, historic library, OPM/Site Rep. for design & construction
- Hamilton Wenham Library and Recreation Center (\$4.8M) new library with renovations of existing building into Recreation Center
- Boston Public Library / McKim Building Restoration (\$15M) historic restoration of Bates Hall

Public-Funded School Projects (Chapter 149)

- Christa McAuliffe Regional Charter Public School (Framingham, MA) (\$4M) Renovation of existing business office space and temporary modular classrooms. Including utilities and site work. Includes an "Adventure Center", science classrooms and student activity areas.
- Manchester/Essex Regional School (\$49M) New Middle/High School with MA-CHPS designation, including Feasibility of 18 different sites in 2 towns. Project budget had to be locked-in 5 years in advance of completion. Completion on schedule as planned with a healthy contingency remaining. (OPM/Site Rep. for design & construction)
- Masconomet Regional School District (\$54M) Renovation/Addition of Middle/High School including a **new library** with current library technology at that time. (OPM/Site Rep. for design & construction)
- **Ipswich Public Schools** (\$35M) New Middle/High School on environmentally sensitive site. (OPM/Site Rep. for design & construction)

Public-Funded Municipal Facility Project(Chapter 149)

• Westford Highway Maintenance Facility - (\$11.5M) Westford, MA

LYNNFIELD PUBLIC LIBRARY DESIGN TECHNIQUE, INC.

SUMMARY OF QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

Independent School Projects

- **The Governor's Academy, Byfield** (\$20M) Campus Master Plan Implementation including new Library, Math / Science Building
- Milton Academy, Milton (\$30M) Campus Master Plan Implementation; renovations to historic Straus and Cox Libraries
- St. John's Preparatory School, Danvers (\$30M) Campus Master Plan Implementation including new state-of-the-art Library, renovations to science building and classrooms
- The Winsor School, Boston (\$7M) New dining hall & science laboratory renovations
- St. Mark's School, Southborough (\$35M) Campus Master Plan Implementation. Including new Student Center, Performing Arts Center, STEM Building (in construction), and Administrative Office renovations.
- Shady Hill School, Cambridge (\$28M) Arts Center and Gymnasium complex
- **Shore Country Day School, Beverly, MA** (\$15M) Campus Master Plan Implementation, including new 375-seat Center for Creativity and Classrooms Addition.

Representational Institutional/Non-Profit and Commercial Projects

- **Shalin Liu Performance Center, Rockport, MA** (\$15M) New 335-seat Concert Hall with upper floor Reception Room
- **Frieda Garcia Children's Park, Boston, MA** (\$2.5M) Children's playground built for John Hancock Insurance Co, and donated to the City of Boston
- **Temple Ahavat Achim, Gloucester, MA** (\$5M) New Synagogue, including spaces for worship, classrooms, a library, and cooking facilities
- **Boston Psychoanalytic Society & Institute, Newton MA** (\$6M) Renovations of **a** late 1800's building for classrooms, library, and offices

LYNNFIELD PUBLIC LIBRARY

DESIGN TECHNIQUE, INC.

QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

PAST LIBRARY PROJECT RELATED ISSUES and RESOLUTIONS

Past Performance / Reference Title: Milton Public Library, Milton, Massachusetts

Period of Performance: March 2006 through November 2008

POC* Name & Title: G. Thomas Martinson, Chair of Library Building Committee

Telephone: (617) 720-6333

Fax:n/a

Email: tmartinson@bralexander.com

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. Renovations and additions to historic building. *Due to deficient mechanical design, Design Technique worked with the building committee and legal counsel to mitigate cost impact to the project budget. The responsible parties carried the burden of additional repair costs.*

Past Performance / Reference Title: Georgetown Peabody Library, Georgetown, Massachusetts

Period of Performance: January 2006 through June 2007

POC* Name & Title: Nancy Aberman, Chairperson, Library Building Committee

<u>Telephone:</u> 978 352-2793 (home)

Fax: n/a

Email: raberman1@gmail.comt

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. Renovations and addition to historic building. *The initial design was such that forced the owner to build a much more completed building envelope than the project budget could afford. Working with the A/E team – Design Technique was able to bring the costs of the structure in line to fit the project budget.*

Past Performance / Reference Title: Harvard Public Library, Harvard, Massachusetts

Period of Performance: October 2004 through February 2006

POC* Name & Title: P. Jackson, Chair, Library Building Committee

Telephone: 978 456-8864

Fax: n/a

Email: paction@charter.net

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. Renovations and addition to historic school building. *Found conditions uncovered during construction were identified promptly and brought to the A/E and Owner's attention. No change in the construction schedule was made due to the ongoing follow and review by the OPM team.*

LYNNFIELD PUBLIC LIBRARY

DESIGN TECHNIQUE, INC.

QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

Past Performance / Reference Title: Newburyport Public Library, Newburyport, Massachusetts

Period of Performance: April 1999 through May 2001

POC* Name & Title: Dottie LaFrance, former Head Librarian

Telephone: 978 255-1724

Fax: n/a

Email: r.lafrance@comcast.net

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. Renovations and addition to the historic Tracy Mansion. *Replication of the historic windows were found to be a major source of water infiltration. Design Technique negotiated full replacement in a phased schedule to mitigate impact on Library services.*

Past Performance / Reference Title: Millis Public Library, Millis, Massachusetts

Period of Performance: October 2010 through July 2013

POC* Name & Title: Wayne Klocko, Chairman, Permanent Building Committee

Telephone: 781 799-3292

Fax: n/a

Email: wayne.klocko@gmail.com

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. New construction. *Ground water and underground hazardous materials were found during construction. Design Technique monitored GC activity and worked to mitigate cost and schedule exposer to the Owner.*

REFERENCES

Current Performance / Reference Title: Christa McAuliffe Branch Library, Framingham, Massachusetts

Period of Performance: June 2013 through present (in Construction)

POC* Name & Title: Mark Contois, Director, Framingham Public Library

<u>Telephone:</u> (508) 532-5570

Email: mjc@framinghamma.gov

<u>Summary of services provided:</u> Full OPM services, including site representation. MBLC Grant Application Submission, design and construction phase services in accordance with DCAMM requirements. New construction. Managing schedule, project budget, and interfacing with town-wide government officials. **This project is registered and will be submitting for LEED Certification (Gold)**

Past Performance / Reference Title: Millis Public Library, Millis, Massachusetts (LEED Certified)

Period of Performance: October 2010 through July 2013

POC* Name & Title: Wayne Klocko, Chairman, Permanent Building Committee

Telephone: 781 799-3292

Email: wayne.klocko@gmail.com

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. New construction. Ground water and underground hazardous materials were found during construction. The OPM time monitored GC activity and worked to mitigate cost and schedule exposer to the Owner.

Past Performance / Reference Title: Milton Public Library, Milton, Massachusetts

Period of Performance: March 2006 through November 2008

POC* Name & Title: G. Thomas Martinson, Chair of Library Building Committee

Telephone: (617) 720-6333

Email: tmartinson@bralexander.com

<u>Summary of services provided:</u> Full OPM services, including design and construction phase services in accordance with DCAMM requirements. Renovations and additions to historic building. Due to deficient mechanical design, the OPM worked with the building committee and counsel to mitigate cost impact to the project budget. The responsible parties carried the burden of additional repair costs.

Additional references are available on request.

Design Technique, Inc. has the full capacity of staff to undertake the **Lynnfield Public Library Project.** Please review our staff resumes designated for this project. It will portray a more thorough look at our organizational depth and team strength. *DTI can begin immediately upon acceptance of final contract terms*. DTI has successfully negotiated contracts with all our prior/potential clients.

Project Approach / Scope of Work

Design Technique's approach to Owner's Project Management is to provide **Schedule Control**, **Cost Control**, and **Quality Control**. To achieve this we will work with all Team members allowing the City, the Trustees, the Architect and the Owner's Project Manager to be **equal partners at the 'table'**. Design Technique's overall approach will be to follow this proposed Scope of Services. Final details of this scope of work will be addressed upon consideration of a contract with the **Town of Lynnfield**.

Design Technique, Inc. has had significant experience with new construction, along with renovations and additions to many major historic public library buildings, including the McKim Building of the Boston Public Library in Copley Square, as well as those in Milton, Middleton, Georgetown, Harvard, Newburyport, and elsewhere within the State. DTI will apply that experience and expertise to the *Lynnfield Public Library Project* to ensure that the Owner's objectives and the project criteria are set early on and are met upon completion of the project. DTI will also make sure that the project conforms to the regulatory requirements of MGL Chapters 30 and 149.

Unlike conventional new construction, historic buildings require special attention to the preservation of existing materials and features, particularly when interventions include the repair or replacement of existing building systems. For this reason, it may well be necessary to employ the services of specialists in architectural and historic conservation, including roofs and exterior masonry, windows, and interior finishes (particularly regarding the repair of water-damaged materials). This must be recognized from the start, and these specialists should be engaged early as part of the design team.

Using the existing building, we can anticipate issues with contractor and supplier access and parking, as well as noise, dust, and nuisance management. We will make sure that the contract documents include provisions to control and mitigate these issues. It will also be necessary to coordinate the contractor's activities with neighbors, as well as with city officials, to ensure that the work proceeds smoothly. If the building is located within a historic resource district, permitting issues also may require more effort than normal.

If the Owner intends to pursue LEED accreditation, it may be appropriate to engage a LEED-certified professional. While LEED accreditation is commendable, this process is demanding and will require considerable effort. DTI staff includes a LEED-accredited professional.

More generally, Design Technique's approach to construction project management is one of *communication* and *constructive collaboration*. DTI's Project Manager will be involved actively as the team leader and primary contact through all phases of the project, and will be available by phone at all times. DTI's staff includes individuals with backgrounds in architecture, environmental management, scheduling and budgeting, and on-site construction oversight. These skills are applied to the project through an emphasis on effective communication, including reports (such as daily field reports, weekly construction reports, and monthly Owner reports), meetings, conferencing, and email. DTI has developed a sophisticated project budgeting system that provides detailed cost information to the Owner. This is updated and presented monthly as part of our Owner's Report.

Problems are inevitable in any construction project, and we endeavor to identify potential problems as early as possible (especially through thorough review of the construction documents prior to bidding, as noted below). We then work with the responsible parties to resolve the problems before they become issues in the field. There is much truth in that it is better to be pro-active, and not re-active.

Our basic scope of services we would include - participation by our Project Manager and Clerk-of-the-Works (*if required*) at the appropriate stages of the following:

- <u>Architect Selection/Contract Issues:</u> assist with Designer selection process from development of RFP/RFQ through contract negotiation. Work with the Designer Selection Board (DSB) during the selection and Designer interview process.
- <u>Budget Development/Budget Control:</u> review and provide detailed comments on the cost estimates submitted by the independent estimator. Develop and maintain the Total **Project Budget.** From Conceptual to Final Budget Reconciliation. Advise Owner if it appears that the Project Budget will not be met; make **recommendations for corrective actions**.
- <u>Consultation During Project Development:</u> advise on site use and improvements, selection of materials, building systems, and equipment. **Provide recommendations on construction feasibility**.
- Work Plan: integrate the Architect's and Engineer's design schedules with construction schedules to create and administer a task-by-task work plan.
- <u>Financial and Acquisition:</u> assist sources of funding in providing the required reimbursement documentation. Provide the due diligence required for acquisition as well as ongoing support for funding and reporting materials.
- <u>Grant Development:</u> DTI will work with the City of Melrose, Trustees and Architect to insure the documents required for submission by the City of Melrose Public Library **are fully developed** for a successful appropriation.
- <u>Contractor Selection</u>: review bid documents prepared by the Architect and conduct the bidding process without duplication of the Architect's responsibilities. If required manage the process of prequalifying and make recommendations to the Owner for selection of Construction-Manager-At-Risk. As necessary, DTI will conduct the bid phase **in compliance with the MGL Chapter 149** and the public bid process including the aforementioned pre-bid qualifications. Working with Counsel negotiate contracts as required.
- <u>Permitting, Hearings, Meetings, and Presentations:</u> prepare for and appear in conjunction with the
 Owner at city/town meetings and presentations, administrative or regulatory hearings, presentations or
 conferences. Working with the design and legal consultants, manage the application process for the
 required permits.
- <u>Document Review (building technology and constructability):</u> conduct document review with a **checklist based upon AIA standards** and our longtime experience providing this service on projects of all sizes and types.
- <u>Cost Containment and Value Engineering</u>: continuously explore <u>cost/benefit analysis</u> of construction through <u>value engineering</u> which will save money, but not sacrifice project quality or useful life.
- <u>Construction Mitigation / Temporary Facilities (if required):</u> administer the Project within the guidelines of the Owner's parameters to mitigate the impact of construction on the neighborhood, staff, and public; develop Construction Mitigation Plan unique to this project. Develop and issue the required RFP for relocation and/or storage facilities.

LYNNFIELD PUBLIC LIBRARY DESIGN TECHNIQUE, INC.

QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES

- **Special Services:** coordinate the work of Owner contracted services and contract with other **special consultants and testing laboratories,** if necessitated by the project. Manage Owner related activities including procurement of possible bid protects, if any; FF+E; utilities; storage and protection of owner-purchased materials; etc.
- <u>Cost Tracking Procedure:</u> with team members, prepare a detailed baseline **Total Project Budget**. DTI, independently and with the Architect, will review cost estimates as design changes or as work evolves utilizing a reporting system that has been refined on over \$1 billion in completed projects.
- <u>Scheduling and Phasing:</u> establish clear project goals, the first step in controlling schedule. Our highest
 priorities are to promote safe and efficient construction phasing and to maintain the integrity of the
 environment during construction.
- <u>Clerk-of-the-Work / Site Representative (if required):</u> dependent upon client requirements provide full time or part-time representation and Quality Assurance with regard to the Contractor's execution of the plans and specifications.
- <u>Reporting:</u> Our Project Manager and Site Representative are <u>experienced in report writing and field reports</u> and work with the Owner's staff to supplement their needs and schedule commitments. <u>Monthly Project Reports</u> which update the Owner as to the status of the project. These reports are standard monthly submissions, particularly during construction.
- <u>Change Order Management:</u> negotiate fair and equitable resolution of proposed changes; use a proactive stance with regard to Evaluation of Proposed Changes. Our approach is to evaluate Change Directives for potential cost, provide a Forecast of Pending Change, check the amounts requested by the General Contractor and verify that Change Order amounts are correct.
- <u>Certified Payroll Procedure:</u> Certified payroll is a standard requirement for all public sector projects.
 DTI has developed a process for verification that works smoothly and a procedure has been incorporated into our office standards.
- <u>Project Close-Out:</u> DTI's Project Manager and Clerk-of-the-Works will assist the Architect in project close-out as required. We provide services in the following areas: testing and start-up; substantial completion; furniture, fixtures, and equipment procurement and move-in; and final completion.

Other Relevant Information

Knowledge of Codes and Regulations

Our Firm includes 2 managers holding architectural registrations in the Commonwealth of Massachusetts and a licensed construction supervisor. All team members work within the parameters of the State Code on a daily basis.

Commonwealth Construction Procurement Laws

Design Technique Inc. is extremely well qualified and current with **Commonwealth construction procurement laws**, regulations, policies, and procedures as evidenced by our experience successfully completing **more than 20 libraries and other public projects totaling over \$250M since 1997**. Design Technique has participated in Contractor Procurement through CM-At-Risk since the inception of this process. Our firm also includes a Certified Massachusetts Certified Public Purchasing Official (MCCPO).

LEED Guidelines / Green Building Incentive

DTI has managed four past and/or current **public library building projects** which has received or are pursuing **LEED** certification and additional **MBLC grant LEED** funding. To date – three of our library projects have been certified and one of those achieved a Gold Certification

On behalf of Manchester Essex Regional School, DTI applied to the Massachusetts Technology Collaborative for an additional grant of \$360,000 for photovoltaic, since approved and installed.

The recently completed Manchester Essex Middle School / High School project was been chosen as the training site for MA-CHPS "Green School Solutions for Massachusetts" for Owner's Project Managers and School Representatives.

We at DTI recognize the increasing importance of **Sustainable Building and Energy Systems to increase performance and efficiencies** for all building projects. Because of our extensive public library work, we are currently reviewing all past projects to collect their energy costs. Please consider the following examples

- Manchester Essex Regional School (\$49M) utilizes passive sustainable energy, high performance climate control systems, commissioning and photovoltaic. DTI Project Manager Jay Stanbury, LEED AP, assisted the School Representatives in a successful application process to become among the first projects in Massachusetts to be certified under the MA-CHPS program. Jay also prepared the grant application for adding a photovoltaic system, now approved and installed for an extra \$360,000 construction grant.
- The \$28M new Arts Center and Gymnasium Complex at **Shady Hill School** managed by DTI received **LEED Silver** designation.
- DTI as OPM, managed one of the **first geothermal HVAC** projects for a public institution at **Haverhill Public Library**.

Building Commissioning Consultants

Design Technique, Inc. has assisted clients with retaining and coordinating commissioning agents for nearly all recent projects, including the new **Manchester Essex Regional Middle and High School and 3 public library building projects.** A commissioning agent must be on board from schematic design through close-out. DTI is able to engage, on the Owner's behalf, or work with and support an independent commissioning agent.

DTI has also assisted clients with pursuing maximum LEED credits with the use of "enhanced commissioning" via LEED certification. The Commissioning Agent would be engaged by the Owner early during the design process, and should be independent from the Architect and its sub-consultants. During construction, the Commissioning Agent will participate in review of submittals and monitor construction of the systems, attend meetings, and observe the work in progress. Working with the DTI Site Representative from commencement until the work is complete, the Commissioning Agent will review O&M manuals and other deliverables, participate in Owner training, and prepare a final Commissioning Report.

COST ESTIMATING, VALUE ENGINEERING & LIFE CYCLE ANALYSIS

We will be enlisting the services of Seamus Fennessy MRICS, of Fennessy Consulting Services. Having worked with Fennessy Consulting on many public library projects, we are confident that a thorough and concise estimate will be produced. With the architect's estimator and Fennessy Consulting performing a reconciliation at each phase of design, we believe the Sharon Public Library project will have a comprehensive evaluation of the projected costs for this project. DTI will systematically review the estimates to ensure that they are reasonable and fully detailed.

Through this review, DTI has consistently made valuable suggestions for possible **Value Engineering** options. As a rule, many of those suggestions have been included in the design process and ultimately being included during the cost estimate matrix - which ultimately are included in the project documents. Most notably, DTI recommended a reworking of the structural framing and exterior envelope detailing to save the *Georgetown Public Library* project approximately \$600,000 in savings on the structural and envelope package in the final construction documents.

DTI believes that to ensure a successful project it is critical to examine the design documents closely as they are being developed. Although it is the responsibility of the Architect to prepare a design that meets the Owner's needs and expectations, DTI endeavors to identify technical issues that may impact the constructability of the building. For example, in our experience the building envelope is an area of particularly critical concern, and we may question the architect if we believe the proposed envelope is unproven or poorly coordinated or detailed. We may also question mechanical systems if it appears that there may be coordination problems with the building's structural systems. DTI also believes that the "front end" of the Project Manual is crucial for obtaining the best performance from the contractor, and we will assist the Architect and the Owner in making sure this document is well-prepared.

Working with the Architect, Mechanical Engineer of Record and the utility providers, DTI has worked to procure complete energy use and mechanical equipment Life Cycle Analysis computations. This includes utility cost projections, possible changes in the mechanical system specifications and building envelope changes. During this process, DTI has been able to provide valuable recommendations for energy saving strategies and work hand-in-hand with LEED requirements and final certification documentation.

BIDDING AND CONSTRUCTION ADMINISTRATIVE SERVICES

The bidding phase is regulated quite closely by Massachusetts law. We will prepare the public notices and coordinate their publication with the project schedule, and participate in receiving and opening bids. However, we do not anticipate the need for pre-qualifying bidders and sub-bidders for this project. Normally, the Architect will open and read the bids, and tabulate the results. DTI will assist the Owner and the Architect with review of the bids, review the DCAMM contractor files (if requested), and assist with preparation of the final form of contract and execution.

The three components of a successful construction project are **cost control**, **schedule control**, and **quality control**. Accordingly, during construction DTI will provide a qualified **Site Representative** to oversee the actual work in the field. The Site Representative will observe the work as it takes place, and inform the Architect and the Owner if there is any question regarding the quality of the work, or if the work does not otherwise appear to conform to the Contract Documents (*quality control*). The Site Representative will also monitor the construction schedule to make sure work is being completed in a timely way (*schedule control*), and will assist the Architect in determining the fair value of change orders and the completion of work for the purpose of making payments (*cost control*). These tasks will include the active participation of DTI's Project Manager.

Additionally, the Site Representative will maintain relevant project records in the field office (including submittals, reports, and other documents), submit daily reports to the Architect, the Owner, and the Contractor, and also manage documentation regarding the state-mandated Minimum Wage requirements to ensure that workers are paid in accordance with state law.

PROJECT CLOSEOUT SERVICES

Project closeout can be an unexpectedly frustrating process involving completion of punchlist items, obtaining the Certificate of Occupancy, securing training, obtaining as-built drawings and other final submittals, and resolving claims and negotiating final payment. DTI assists with all of these tasks in an effort to complete them on a timely manner. For example, we push the Contractor to complete as many of the punchlist items as possible before Substantial Completion and final occupancy. Normally, project closeout is expected to take approximately eight to ten weeks after Substantial Completion, but in practice it may take longer. With the tracking of issues from the beginning of the project by our Site Representative, we are able to shorten the close out process by having the issues attended to as they arise. If the Owner intends to achieve LEED certification, much of this final documentation takes place after occupancy.

Project Schedule and Narrative

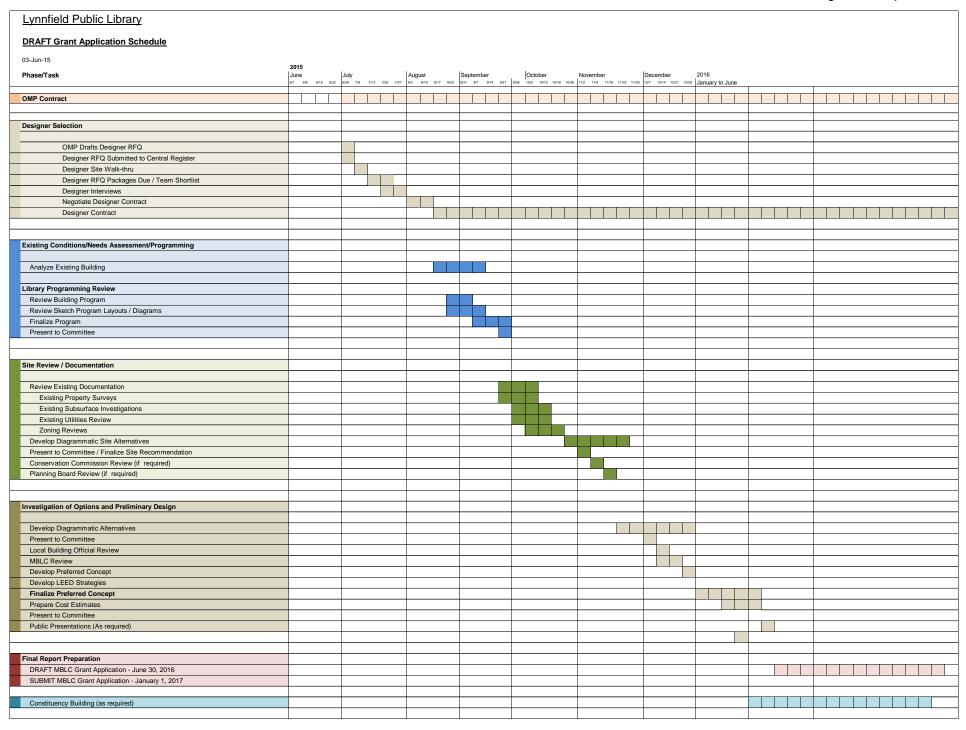
DTI proposes a phased schedule or workplan leading up to the MBLC grant application. This workplan should be viewed as a "roadmap" that guides the steps and decisions that will be necessary to meet the MBLC submittal milestone date of June 30, 2016. The narrative that follows herein is intended to summarize the proposed workplan for this phase only. Please refer to the attached <u>draft grant application schedule</u> which describes the specific tasks in more detail.

Following execution of the OPM contract, DTI will prepare a Request for Proposals for architectural services. Subject to the Town and Lynnfield Building Committee's approval, this will be advertised in accordance with Massachusetts regulations. DTI will assist the Committee with evaluating the responses, as well as with selection and final negotiations of a contract with an architect.

The Architect, working with the Committee and staff and with DTI's assistance, will examine the existing library facilities and site conditions, and review the current Building Program and any other relevant documents. The Architect will also discuss with staff the Library's goals, needs, and objectives. The Architect will recommend program revisions (if needed), and then develop and analyze a number of design options for moving forward. During this period, services of other sub-consultants such as Geotech Engineer, Industrial Hygienist, etc. would be included in the design process

Working with all parties, DTI will hold a series of meetings with the Architect, the Committee and Library staff, as well as with local and state regulatory agencies and with the public if appropriate, to review and evaluate the options. This process will result in selection of a "preferred option". Finally, the Architect will develop "schematic plans" (or preliminary design) based on the preferred option, and prepare cost estimates (along with DTI's estimate) and other documentation as needed to complete the *draft* grant application submittal to the MBLC in June of 2016.

Upon receipt and Town acceptance of the MBLC Grant for Construction - a more thorough project schedule would be developed. This schedule would include all the phases of design, estimate periods, bidding, construction, closeout, and final occupancy.



PROPOSED TEAM PERSONNEL

Design Technique's staff of project managers and site representatives are experienced in providing **project planning, cost control, schedule analysis, value engineering, constructability review, quality control and field supervision.** An organizational chart has been included in the Owner's Project Manager Application Form which is included within this Qualification Package.

Lynnfield Public Library Design Technique, Inc.

QUALIFICATIONS FOR OWNER'S PROJECT MANAGEMENT SERVICES



John Sayre-Scibona With DTI: 18 yrs.

- o Role: Principle/Project Executive
- o DTI's Primary Contact for this project
- o Managed 9 successfully completed public library building projects
- o Collaborated on 4 MBLC Grant applications
- o Successfully completed 3 LEED Certified Library Projects
- o Managed the schedule and budget for new and historic Library renovations
- Has close working relationship with Massachusetts Board of Library Commissioners
- o Experience with Massachusetts Public Bid Projects and MGL Ch. 149
- o Coordinates project with local city / town committees, and boards
- Attended MBLC sponsored Space Planning seminar



Jay Stanbury, AIA, LEED certified With DTI: 14 vrs.

Role: Assistant Project Manager

- o Registered Architect, MA #4528
- o LEED Accredited Professional
- Specialist in Massachusetts Construction Procurement Laws with more than 20 years' experience in MA public-funded projects
- Extensive experience with MGL CH. 149
- o Attended seminars sponsored by New England Sustainable Energy Association
- Assisted with obtaining funding from public agencies



Gordon Schaaf Licensed Construction Supervisor With DTI: 11 yrs.

o Role: Site Representative

- Licensed Construction Supervisor #CS062554
- Over 20 years' experience in construction.
- Completed on-site representation Public and Independent School Projects as well as 5 public library building projects,
- o Managed site requirements for 3 LEED Certified Library Projects
- Onsite representative for the relocation and renovation of modular classrooms within the State of MA.
- o Geotechnical field representative on public and private sector projects
- Direct Experience with MADOT road standards
- O Direct Experience with water, sewer, and utility construction standards

John R. Sayre-Scibona	Years with Firm/with others: 18/27
Principal/Project Executive	DTI – Public Library Specialist
	OSHA -10 Certified
	MBLC workshop on Library Planning

John Sayre-Scibona has **specialized in public library project management** and premier residence construction for the past 18 years, since joining Design Technique. A Project Executive with Design Technique, John has accumulated over thirty years' experience in various facets of the construction and building trades. This period includes Schedule and Budget Management responsibilities for libraries, commercial properties, schools, and high-end residential projects. With a background as an **experienced Carpentry Superintendent**, John is also a **specialist in building construction, renovation and finishes**.

John's *library* experience ranges from \$3M - \$13M projects. He work includes on-going assignments as Project Manager for building projects at the new **Christa McAuliffe Branch Library**. Previous Library building projects include management of the **Millis Public Library**, **Westwood Public Library**, **Walpole Public Library**, **Milton Public Library**, **Flint** (**Middleton**) **Public Library**, **Georgetown Peabody**, **Library**; **Harvard Public Library** building project which converted an old historic school building into a new library; a new facility for the **Merrimac Public Library**; renovation and expansion and historic restoration of the **Newburyport Public Library**; and expansion of the **Haverhill Public Library**. John has performed OPM services for the MBLC Grant applications for the **Framingham Public Library**, **Woburn Public Library**, **Sherborn Library**, and the **Shrewsbury Public Library**.

Other OPM assignments include three projects within the *academic* arena: the newly completed **Christa McAuliffe Regional Charter Public School,** the removal and new faculty housing for the Northfield Mount Herman School in Gill, Massachusetts. John also completed an assignment as **Project Manager** for the rebuild and expansion of administrative and classroom areas at the **First Unitarian-Universalist Church** in Newburyport.

John's experience with *high-end residential* projects at Design Technique includes projects from \$2M to \$35M. He provided **Project Management** services for a major renovation project merging two buildings in Boston's Back Bay. John also completed an assignments as **Project Manager** for renovations on two premier residences in Manhattan.

Completed assignments with DTI include: **Project Manager** for new faculty housing at the **Northfield Mount Hermon School**; **Project Manager** for a \$35M single family **private residence**; **Project Manager** for a four unit Faculty Housing Project at **Brooks School**; **Project Manager** for the Construction Phase of a \$4.2M Façade Restoration of a residential building on Beacon Street in Boston; and **Project Manager** for \$4M in renovations to **private residences** in Manhattan and Massachusetts. Other completed DTI projects includes: **Project Manager** for condition surveys of 60 faculty residences at **Milton Academy**; **Project Manager** for a Condition Survey and subsequent roofing repairs for several campus buildings at **Beaver Country Day School**; and **Project Manager** responsible for coordination of the Close-out Phase of a \$9M private high-end residential renovation project.

John's diverse project experience has required that he establish and maintain effective interface with architects, owners, contractors and suppliers. He has also established budgets and project schedules and coordinated on-time completion while utilizing a full range of trades and materials.

John's work on public libraries has required a thorough knowledge of the Massachusetts Public Construction Laws. He has also developed a familiarity and a solid working relationship with members of the **Massachusetts Board of Library Commissioners**.

John B. Stanbury, AIA. MA #4528	Years with Firm / with Others: 14 / 26
Assistant Project Manager	Education: Master of Regional Planning
LEED AP	Harvard GSD
	B. Architecture / Boston Architectural Center

John (Jay) Stanbury has over 30 years' experience in architectural planning, design and construction with an emphasis on integrated project delivery and construction project management. His areas of specialization include design review, estimating and budgeting, schedule development analysis and claims evaluation. Jay is well versed in **Massachusetts public construction requirements, MGL Chapter 149**, and has been attending seminars sponsored by the **New England Sustainable Energy Association** (NESEA). Jay also has a strong interest in historic preservation and is an active member of the **Boston Society of Architects Historic Resources Committee**. Since joining the firm in 2000, **Jay serves as our in-house scheduling specialist.**

Jay was the Senior Project Manager for total project management of the Manchester Essex Regional School **new middle/high school project** which included site selection as well as preparation and representation to the two towns in order to achieve a positive vote. This project utilizes sustainable energy programs and is the first public project in Massachusetts to qualify for a Massachusetts-California High Performance School Program (MA-CHPS) Grant. Jay coordinated the pre-qualification process bid review, scheduling, and budget development. He is also managing the exterior renovations to the Sawyer Free Library. Additional public library experience includes: bid documents for the Sherborn Public Library; assistance with scheduling, bid review and budget development for the Milton Public Library renovation and expansion project; construction administration of the new public library and recreation center for the **Hamilton Wenham Public Library**, Previously he coordinated the scheduling of a campus master plan and conceptual project development for several new and renovated campus buildings for the Northfield Mount Hermon School. Jay served as Project Manager for design development of classroom building renovations at St. John's Preparatory School where he also served as Project Manager for the new Studzinski Library. Other completed projects include: a scheduling assignment for new construction of a 204-unit, nine-story apartment building with adjacent parking structure in Manchester, NH; bid reviews for City of Boston Department of Neighborhood Development; Building Condition Survey of 3 historic buildings for the Sawyer Free Library; and Project Management Services for the renovation and new construction of a \$55 million middle school/high school project for the Masconomet Regional School. In addition, Jay managed our assignments with the Massachusetts State College Building Authority, specifically, Fire Protection Upgrades at **Fitchburg State College's** Herlihy Dormitory; and the bidding process, review and analysis for Salem State College's Peabody Hall upgrades. Other completed assignments include Project Manager for a **Building Condition Survey** of 7 campus buildings for **St. John's** Preparatory School.

Prior to joining DTI, Jay's projects of note include **Project Manager** for the **\$20M** historic restoration of the **McKim Building at the Boston Public Library;** evaluation of consultant contract changes, developing and implementing special estimating techniques for liquidated damages, and preparation of special construction cost estimates for **Boston's Central Artery/Tunnel project**; and consultant to the City of Boston's Public Facilities Department, providing design review services and coordination with architectural firms rehabilitation projects.

A member of the Boston Society of Architects and the American Institute of Architects, Jay has served as Guest Critic and studio instructor for the Boston Architectural Center and Guest Critic at Roger Williams University.

Gordon M. Schaaf	Years with Firm / With Others 11 / 22
Clerk-of-the-Works (Site Representative)	Education:
(Construction Supervisor License #CS092554)	MS /Construction Mgmt/ Northeastern Univ.
_	BS / Mathematics / Regis University

Gordon Schaaf is a specialist with over 20 years' experience in the field of construction including public construction projects.

Gordon recently completed an assignment as **Site Representative** for: the **Shalin Liu Performance Center for Rockport Music; a new temple; and for rehab of school buildings** into senior housing for the Stratford Capital Group. He also just completed six faculty houses on the campus of Northfield Mount Herman.

Gordon's completed assignments include: Clerk-of-the-Works for the new Millis Public Library, Walpole Public Library; Milton Public Library renovation and expansion project; Flint (Middleton) Public Library historic restoration, renovation and expansion project; Georgetown Public Library building addition and renovation project. Other completed projects include: oversight of the relocation and installation of temporary buildings for the Francis W. Parker Charter School; Site Representative for the demolition phase of a renovation project at St. John's Episcopal Church in Beverly, MA; Site Representative services for the rehab of a school building into residential condominiums (Brown School Residences and the Fulton Street Residences); and a new \$9.5M highway maintenance facility for the Town of Westford. The Westford project involved extensive site work and infrastructure improvements; parking lot and entrance road construction; conservation related site work including detention and retention pond review; and utilities installation. The project also entailed quality inspections for 64,800 SF of administrative, vehicle storage and maintenance facilities, and an 8,000 SF pre-engineered storage facility.

Prior to joining Design Technique, Gordon served as **Senior Field Representative** with Geotechnical Services, Inc., Goffstown, NH where he was **responsible for on-site evaluation of steel erection, earthwork, concrete, asphalt, rebar, masonry, welding, fireproofing, roofing, and finishes.** Assignments have included: Ipswich Public Schools – geotechnical and structural field inspections for new high/middle school complex; Endicott College – geotechnical and structural finish inspections for residence hall and library addition; geotechnical and structural field inspections for projects at Oxford High School, Northbridge High School, and Wrentham Elementary School. At Brookstone Builders, Inc., Manchester, NH Gordon served as an **Estimator**. As **Project Manager/Estimator** with North Branch Construction, Henniker, NH Gordon performed design reviews, developed bid packages, managed subcontractors, controlled contract documents, estimated labor materials, managed budgets and submittals, ordered materials, directed site superintendents, and tracked progress.

In the USAF Gordon was a **Project Manager at Schriever AFB, CO.** His projects there included new construction, capital improvements and environmental projects for 120 facilities with utilities and infrastructure valued at \$45M. He managed budgets and submittals, performed design reviews and authored project specifications. In addition, Gordon served as **Facilities/Construction Manager at the USAF in Izmir AS, Turkey; Construction Management Supervisor at Malmstrom AFB, MT, and Construction Manager at Pease AB, NH**.

Gordon is a **Licensed Construction Supervisor**. He holds an **MS in Construction Management** from Northeastern University; **BS in Mathematics**, from Regis University, CO; and an AAS, in Engineering Technologies, from Community College of the Air Force. Gordon has taken additional management, engineering technician, and quality assurance training courses.



Resume

Seamus Fennessy, BSc MRICS

Principal/Owner Estimator

Mr. Fennessy is a qualified and professionally trained Quantity Surveyor, having achieved his Bachelor Degree in 1991 and his professional qualification to the Royal Institution of Chartered Surveyors in 1992

Seamus is the founder of the firm and remains an active account manager. He has over 25 years of experience in the construction industry working as a cost planner, cost consultant and quantity surveyor in the United States and Overseas.

Seamus has gained the necessary experience and skills to effectively manage the construction costs of projects through his role as cost consultant and quantity surveyor on hundreds of projects in the USA, England, and Ireland and throughout the world.

Since arriving in the United States in 1993, Seamus has established construction budgets, prepared cost plans, compiled design stage estimates, assisted in contract price negotiations, provided both formal and informal value engineering, prepared life cycle cost analyses, prepared bid analyses, reviewed change orders and participated in litigation and arbitration cases on many facility types.

While working in the UK, Seamus performed all aspects of the role of a quantity surveyor, which in addition to cost consulting services included quantity surveys/measurements, fire insurance evaluations and project cost reporting activities on all building systems, including mechanical, electrical and plumbing systems.

Throughout Seamus's twenty five years of experience he has provided estimating services on projects ranging in construction cost from \$30,000 to over \$1 billion.

Education:

Bachelors of Science—Quantity Surveying, Greenwich University, London, England Professional Associate of the Royal Institution of Chartered Surveyors, London, England

Membership:

Royal Institution of Chartered Surveyors

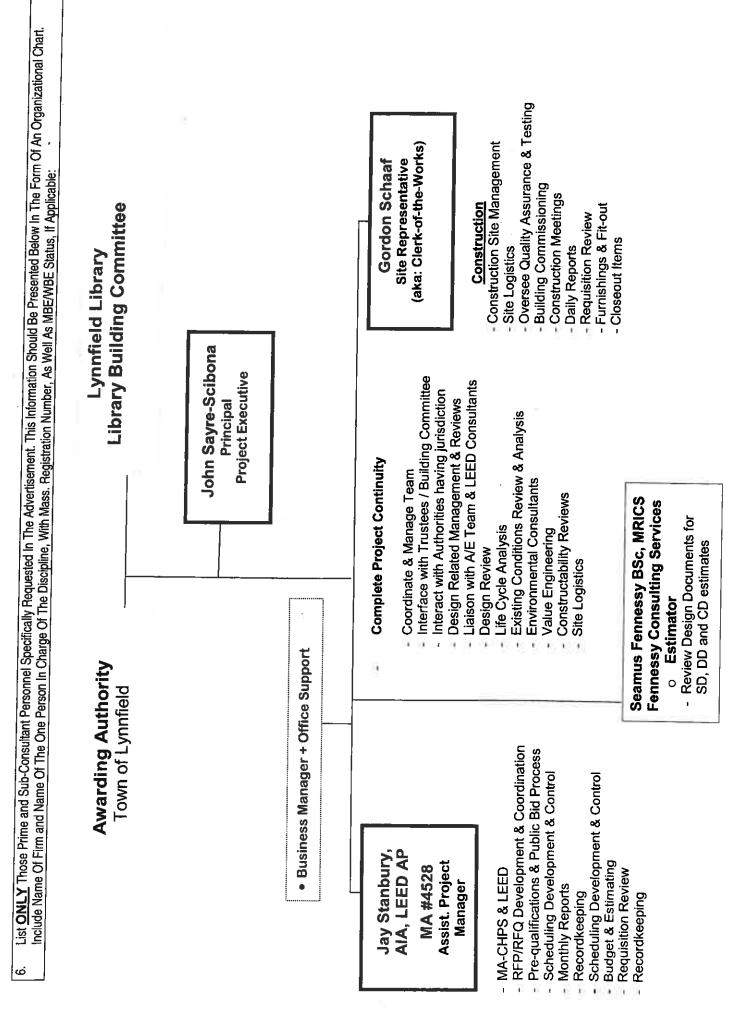
Experience:

Mr. Fennessy has provided cost management services on over 15 public libraries and 20 collegiate libraries.

Fennessy Consulting Services

27 Glen Street, Suite 9C, Stoughton, MA 02072, T: 781.344.4464 F: 781.344.4452 www.fennessyconsulting.com

2a. DSB # Item #	2b. Mass. State Project #	Name Of Proposed Project Manager:	John Sayre-Scibona	Name and Address Of Other Participating Offices Of The Prime Applicant If Different Engage		Name and Address Of Parent Company, If Any:		Check Below If Your Firm Is Either: 1) SDO Certified Minority Business Enterprise (MBE)	SDO Certified Woman Business Enterprise (WBE)	SDO Certified Minority Woman Business Enterprise (M/WBE)	Personnel From Prime Firm Included In Question #3a Above By Discipline (List Each Person Only Once, By Primary Function Average Number Employed Throughout The Preceding 6 Month Period. Indicate Both The Total Number In Each Discipline And, Within Brackets, The Total Number Holding Massachusetts Registrations):	() Other () Site Rep. 2 (1) () () () () () () () () (
5(40)	ices	3e. Name Of Propose	For Design/ John Se	3f. Name and Addres	Item 3a Above:	3g. Name and Addres		3h. Check Below If Y (1) SDO Certified	(2) SDO Certified	(3) SDO Certified	erson Only Once, By Prim e Total Number Holding M	Licensed Site Profs. Mechanical Engrs. Planners: Urban /Reg. Specification Writers Structural Engrs. Surveyors	% []
ch Firm is Filing:	nagement Services	To Perform The					ation Required):	56	-		Discipline (List Each Pend, Within Brackets, Th		□ Yes
Project Name/Location for Which Lynnfield Library, Lynnfield, MA	Owner's Project Mana	Firm (Or Joint-Venture) - Name and Address Of Primary Office To Perform The		Were Established:			Name and Title Of Principal-In-Charge Of The Project (MA Registration Required): John Sayre-Scibona President/Project Executive		om o	Fax No.: 978 462-0522	Personnel From Prime Firm Included In Question #3a Above By Dis Month Period. Indicate Both The Total Number In Each Discipline And	Ecologists Electrical Engrs. Environmental Engrs. Fire Protection Engrs. Geotech. Engrs. Industrial Hygienists Interior Designers Landscape Architects	d together?
 	(014)	-Venture) - Name and	nique, Inc. Street t, MA 01950	Date Present and Predecessor Firms Were Established:	Firm Established: 1980 Firm Incorporated: 1997 to Present		Of Principal-In-Charge ibona ect Executive	Jay Stanbury, AIA (MA #4528) Assistant Project Manager	johnss@deztek.com		Prime Firm Included Idicate Both The Total		Has this Joint-Venture previously worked together?
Commonwealth of Massachusetts DSB Application Form	S	3a. Firm (Or Joint	Design Technique, Inc. 44 Merrimac Street Newburyport, MA 01950	3b. Date Present a		3c. Federal ID #: 04-33632390	3d. Name and Title Of Principal-In John Sayre-Scibona President/Project Executive	Jay Stanbury, AIA (MA #45 Assistant Project Manager	Email Address	Telephone No: 978 462-2094	4. Personnel From Month Period. In	Admin. Personnel Architects Acoustical Engrs. Civil Engrs. Code Specialists Construction Cost Estimators Drafters	5. Has this Joint-Ver



8a Ba	1 1	plicant Or Joint-Venture Members, Include	Current and Relevant Work By Prime Applicant Or Joint-Venture Members. Include ONLY Work Which Best Illustrates Current Qualifications in The Areas Listed In The DSB Advertisement (List Up To But Not More Than 5 Projects).	lifications in The Area	as Listed In The DSB	Advertisement (List
œ	Project Name and Location	b. Brief Description Of Project and	c. Client's Name, Address and Phone	d. Completion	e. Project Cost (In Thousands)	Thousands)
		Services (include reletence to Areas Of Experience Listed In DSB Advertisement)	Number, include Name Of Contact Person	Date (Actual Or Estimated)	Construction Costs(Actual, Or Estimated if Not Completed)	Fee For Work For Which Firm Was Responsible.
	,	OPM & Site Rep. Assist with selection of designer and GC.	West Branch Public Library 40 College Avenue,	In Design Est. Completion:		
		Oversee design & construction. Assist with work plan development,	Somerville, MA 02144	Winter 2017		
 		bid process, review, evaluation; monthly reporting; project schedule,	Angela Allen Somerville Purchasing Agent			
		VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations	(617) 625-6600		\$4-5million	\$300K
	 West Branch Library Somerville, MA Llbrary Building Project 			-		
	Project Director:. John Sayre-Scibona					

\$220K	\$710K
\$6.1millon	\$12 million
Winter 2016	July 2013
Framingham Public Library 49 Lexington Street Framingham, MA 01702 Mark Contois Director (508) 532-5570	Westwood Public Library 660 High Street Westwood, MA 02090 Tom Viti, Director 781 320-1041
OPM & Site Rep. Assist with selection of GC. Oversee design & construction. Assist with work plan development, bid process, review, evaluation; monthly reporting; project schedule, VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations	OPM & Site Rep. Assist with selection of designer and GC. Oversee design & construction. Assist with work plan development, bid process, review, evaluation; monthly reporting; project schedule, VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations LEED Certified
2. Christa McAuliffe Branch Library Framingham, MA Library Building Project Project Director:: John Sayre-Scibona	3. Westwood Public Library Westwood, MA New Library Building Project Project Director:: John Sayre-Scibona

\$212K	\$363K	\$467K
\$5.2 million	\$8 million	\$9.8 million
August 2013	February 2012	March 2009
Millis Public Library 961 Main Street Millis, MA 02090 Wayne Klocko, PBC Chairman 781 799-3292	Walpole Public Library 143 School Street Walpole, MA 02081 Jim Johnson, Ass't Town Administrator 508 660-7304	Milton Public Library 476 Canton Ave. Milton, MA 02186 Tom Martinson, Chair 617 720-6333
OPM & Site Rep. Assist with selection of designer and GC. Oversee design & construction. Assist with work plan development, bid process, review, evaluation; monthly reporting; project schedule, VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations	OPM & Site Rep. Assist with selection of designer and GC. Oversee design & construction. Assist with work plan development, bid process, review, evaluation; monthly reporting; project schedule, VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations LEED Certified (Gold)	OPM & FT Site Rep. Addition/Renovation of historic facility. Oversee design & construction. Assist with bid process, review, evaluation; monthly reporting; cost & schedule control, VE, budget maintenance, verify payrolf; site monitoring; mitigation. MGL Ch. 149 & DCAM evaluations
4. Millis Public Library Millis, MA New Library Building Project Project Director:: John Sayre-Scibons	5. Walpole Public Library Walpole, MA New Library Building Project Project Director: John Sayre-Scibona	6. Milton Public Library – Milton, MA Project Director: John Sayre-Scibona

6. Woburn Public Library Woburn, MA Addition / Renovation Project Project Director. John Sayre-Scibona	7. Fiint Public Library Middleton, MA Addition , Renovation Project Project Director: John Sayre-Scibons
Grant Application: OPM services for architect selection and feasibility through schematics of library building project, MGL Ch. 149	OPM & Site Rep. Addition/Renovation project maintain historic features. Oversee design & construction. Assist with bid process, review, evaluation; monthly reporting; project schedule, VE, budget maintenance; verify payroll; site monitoring. MGL Ch. 149 & DCAM evaluations
Woburn Public Library 45 Pleasant Street Woburn, MA 01801 Richard Mahoney 781 933-0076	Flint Public Library One South Main Street Middleton, MA 01949 Ira Singer, Town Manager 978 777-3671
Through schematics only. Project was postponed pending grant approval.	August 2008
\$30 million (estimated)	\$5.9 million
\$40K Grant Round Fees	\$261K

DSB Application Form Page 8

A Contract To Perform, Any Design Services For All Public Agencies Within The	
Within The Past 5 Years For Which Prime Applicant H	
List All Projects Commonwealth.	

# of To	# of Total Projects: 8	/ Jo #	# of Active Projects: 3	Total Construction Cost (In Thousands) of Active Projects (excluding studies): \$60 790K /senM) 560 790K /\$60M	
Role P, C, JV	Phases St., Sch., D.D., C.D., A.C. *	Project Name, Location and Principal-In-Charge:	nd Principal-In-Charge:	Awarding Authority (Include Contact Name and Phone Number)	Construction Costs (in Thousands) (Actual, or	Completion Date (Actual or Estimated)
<u>a</u>	Sch-AC		ic Library e, 2144	City of Somerville Angela Allen Purchasing Agent (617) 625-66	\$4,000K/\$5,000M \$4M-\$5M	11/16 (N/R)
ď	Sch-AC		Branch Library 01702	Town of Framingham Jenn Pratt Purchasing Agent (508) 532.5405	\$6,100K \$6.1M Estimated	12/15 (N)
<u>a</u>	Sch-AC	3. St. Mark's School STEM Project 25 Marlboro Road Southborough MA 01772	. 01772	St. Mark's School Robert Meyer, Business Manager (508) 786-6171	\$12,000K \$12M	7/15 (N)
Ф	Sch-AC	Christa McAuliffe Charter School 139 Newbury Street Framingham, MA 01702	narter School 702	Christa McAuliffe Charter School Kristin Harrison, Director (508) 879-9000 ext. 55	\$4,000K \$4M	12/14 (R)
C ₄	Sch-AC		ary	Town of Millis Charles Aspinwall, Town Administrator (508) 376-7040	\$4,998K \$4.9M	8/13 (N)
ď	Sch-AC	1	Library	Town of Westwood Michael Jaillet, Town Administrator (781) 326-4172	\$10,000K \$10M \$12M Total Proj.	7/13 (N)
<u>A</u>	Sch-AC		brary 81	Town of Walpole Jim Johnson Asst. Town Administrator (508) 660-7304	\$8,000 \$8M	2/12 (N)
ф.	Sch-AC	Sch-AC Milton, MA 02186	ary Town Contact (617) 7	Town of Milton Contact: Tom Martinson (617) 720-6333	\$9,800K \$9.8M	3/09 (N/R)

^{*} P = Principal; C = Consultant; JV = Joint Venture; St. = Study; Sch. = Schematic; D.D. = Design Development; C.D. = Construction Documents; A.C. = Administration of Contract

Have monies been paid by you, or on your behalf, as a result of Professional Liability Claims (in any jurisdiction) occurring within the last 5 years and in excess of \$50,000 per incident? Answer If Needed, Up To Three, Double-Sided 8 ½" X 11" Supplementary Sheets Will Be Accepted. APPLICANTS ARE ENCOURAGED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE Status/Discipline Status/Discipline Status/Discipline Use This Space To Provide Any Additional Information Or Description Of Resources Supporting The Qualifications Of Your Firm And That Of Your Sub-Consultants For The Proposed Project. **Expiration Date** 12/07/15 MA Reg # MA Reg # MA Reg.# % Ownership YES or NO. If YES, please include the name(s) of the Project(s) and Client(s), and an explanation (attach separate sheet if necessary). 鲁 ≝ See Section 2: SUMMARY OF QUALIFICATIONS & DEPTH OF EXPERIENCE DPR9720616 Name and Title Policy Number APPLICATION EVALUATION - PROJECT EXPERIENCE REQUESTED IN THE ADVERTISEMENT Name Name ø. aن ø Higher coverages available upon request) Status/Discipline Status/Discipline Status/Discipline OPM If Corporation, Provide Names Of All Members Of The Board Of Directors. Name Of Sole Proprietor Or Names Of All Firm Partners and Officers: Aggregate Amount \$1,000,000 MA Reg # MA Reg.# MA Reg # Names Of All Owners (Stocks Or Other Ownership): XL Specialty Insurance Company 100% a. JOHN SAYRE-SCIBONA, PRESIDENT % Ownership Professional Liability Insurance: a. John Sayre-Scibona, Pres. Name of Company Name and Title Name Name Ġ 10 ಭ 7 ਨ

I hereby certify that the undersigned is an Authorized Signatory of Firm and is a Principal or Officer of Firm. I further certify that this firm is a "Designer", as that term is defined in Chapter 7, Section 3841/2 of the General Laws, or that the services required are limited to construction management or the preparation of master plans, studies, surveys, soil tests, cost estimates or programs. The information contained in this application is trop-accurate and sworn to by the undersigned under the pains and penalties of perjury.

Submitted By

9

Printed Name and Title

JOHN R. SAYRE-SCIBONA, President

Date June 1, 2015

DSB S-CA Project: Applicant Designer: Sub-consultant:

SUB-CONSULTANT ACKNOWLEDGMENT

The sub-consultant named above hereby certifies that it has been notified by the Applicant Designer that it has been nominated to perform work on the Applicant Designer's team for the above Project, which is under consideration at the Designer Selection Board.

Seamus Ferness

Signature of Sub-Consultant Duly Authorized Representative

Seamus Fennessy - Principal/Owner

Print Name and Title

Date

June 1, 2015

It is a requirement that all applicants supply this document signed, attached to the Original application, for each of the listed sub-consultants stating that they are aware and agree to being nominated by said applicant designer. Electronic signatures are accepted.

CERTIFICATION OF TAX COMPLIANCE

Pursuant to M.G.L. Chapter 62C, §49A, I certify under the penalties of perjury that, to the best of my knowledge and belief, the Respondent is in compliance with all laws of Commonwealth of Massachusetts relating to

taxes, reporting of employees and contractors, and withholding and remitting child support.

President

04-3363290

Federal Identification Number

Design Technique, Inc.

Corporate Name

Design Technique, Inc.

Company

44 Merrimac Street

Address

Newburyport, MA 01959

Phone Number

(978) 462-2094

(Authorized Signature of individual submitting bid or proposal)

Name and Title)

June 3, 2015

Date

Form RCB-1 References and Company Background

Name and Address of Proposer Design Technique, Inc.

44 Merrimac Street, Newburyport, MA 01950

Indicate the number of years the firm has been in business. 35 years (Incorporated for 18)

Indicate the number of years the firm has been providing services to municipalities. 20 + years

Provide at least four references of persons who are familiar with your work. The Town of Lynnfield is to have express permission to contact either in person, by phone/or correspondence as to past performance. Include Name, Address, and Telephone Number with area code and email address.

- 1. Mark Contois, Director, Framingham Public Library
- 49 Lexington Street, Framingham, MA

(508) 532-5570 / mjc@framinghamma.gov

2. Wayne Klocko, Chairman, Permanent Building Committee / Millis Public Library c/o: Town Hall900 Main Street, Millis, MA

(781) 799-3292 / wayne.klocko@gmail.com

3. Tom Martinson, Chair of Library Building Committee / Milton Public Library

50 Congress Street, Boston, MA 02109

(617) 720-6333 / tmartinson@bralexander.com

4. Pete Jackson, Chair, Building Committee / Harvard Public Library

46 Jacob Gates Road, Harvard, MA 01451

(978) 456.8864 / pactiion@charter.net

Signatures for Corporation or Limited Liability Company

Design Technique, Inc.

Name of Corporation

June 3, 2015

Date

John Sayre-Scibona

Printed Name and Title of Duly Authorized Company Officer Corporate Seal (affix below) Signature

(978) 462-2094

Telephone Number

(978) 465-0522

Fax Number

johnss@deztek.com

E-Mail Address

44 Merrimac Street

Address

Newburyport, MA 01950

City, State, Zip Code

04-3363290

FID Number

Signature of Clerk

Please furnish the following additional information?

Organized in what state? Massachusetts

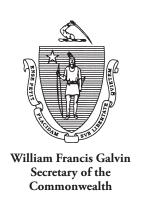
President: John Sayre-Scibona

Treasurer: John Sayre-Scibona

Secretary: Elizabeth Sayre-Scibona

If you are a foreign (out of state) corporation, are you registered with the Secretary of the Commonwealth in accordance with the provisions of M.G.L. Chapter 156D § 15.03?*

^{*}If you are selected for this work, you are required to obtain from the Secretary of
State, Foreign Corporation Section, a certificate stating that your corporation is registered, and to furnish said
certificate to the Town of Lynnfield before award.



The Commonwealth of Massachusetts Secretary of the Commonwealth State House, Boston, Massachusetts 02133

Date: September 09, 2014

To Whom It May Concern:

I hereby certify that according to the records of this office,

DESIGN TECHNIQUE, INC.

is a domestic corporation organized on **April 10, 1997** , under the General Laws of the Commonwealth of Massachusetts. I further certify that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156D section 14.21 for said corporation's dissolution; that articles of dissolution have not been filed by said corporation; that, said corporation has filed all annual reports, and paid all fees with respect to such reports, and so far as appears of record said corporation has legal existence and is in good standing with this office.



In testimony of which, I have hereunto affixed the Great Seal of the Commonwealth on the date first above written.

Secretary of the Commonwealth

William Travin Galetin

Certificate Number: 14099328550

Verify this Certificate at: http://corp.sec.state.ma.us/CorpWeb/Certificates/Verify.aspx

Processed by: tad





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 12/18/2014

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s)

C	ertificate holder in lieu of such endors	ement	t(s).						
	DUCER			CONTACT NAME:					
	le Professional Ltd. Audubon Rd. #2, Ste. 305			PHONE (A/C, No, Ext): (A/C, No): E-MAIL ADDRESS:					
Wak	kefield, MA 01880								
Chr	istopher A. Poole			PRODUCER CUSTOMER ID #: DES	IG-9				
						DING COVERAGE		NAIG #	
INICI	Design Technique, Inc.			INSURER(S) AFFORDING COVERAGE				NAIC #	
INSC	44 Merrimac Street		•	INSURER A : XL Specialty Insurance Company				37000	
	Newburyport, MA 01950			INSURER B:					
				INSURER C:					
				INSURER D:					
				INSURER E :					
				INSURER F:					
CO	VERAGES CERT	ΓΙΓΙCΑ	ATE NUMBER:			REVISION NUMBER:			
IN C	HIS IS TO CERTIFY THAT THE POLICIES IDICATED. NOTWITHSTANDING ANY REBERTIFICATE MAY BE ISSUED OR MAY FOR A CONDITIONS OF SUCHE INTERPRETATIONS OF	QUIRE! PERTAI	MENT, TERM OR CONDITION N, THE INSURANCE AFFORDI ES. LIMITS SHOWN MAY HAVE	OF ANY CONTRACT ED BY THE POLICIE	OR OTHER I	DOCUMENT WITH RESPECT TO	CT TO	WHICH THIS	
LTR		INSR W			(MM/DD/YYYY)	LIMIT	S		
	GENERAL LIABILITY					EACH OCCURRENCE	\$		
	COMMERCIAL GENERAL LIABILITY					DAMAGE TO RENTED PREMISES (Ea occurrence)	\$		
	CLAIMS-MADE OCCUR					MED EXP (Any one person)	\$		
						PERSONAL & ADV INJURY	\$		
						GENERAL AGGREGATE	\$		
	GEN'L AGGREGATE LIMIT APPLIES PER:					PRODUCTS - COMP/OP AGG	\$		
	POLICY PRO- JECT LOC						\$		
	AUTOMOBILE LIABILITY					COMBINED SINGLE LIMIT (Ea accident)	\$		
	ANY AUTO					BODILY INJURY (Per person)	\$		
	ALL OWNED AUTOS					BODILY INJURY (Per accident)	\$		
	SCHEDULED AUTOS HIRED AUTOS					PROPERTY DAMAGE (PER ACCIDENT)	\$		
	NON-OWNED AUTOS						\$		
	UMBRELLA LIAB OCCUR								
	- June - Occor					EACH OCCURRENCE	\$		
	EXCESS LIAB CLAIMS-MADE					AGGREGATE	\$		
	DEDUCTIBLE						\$		
	RETENTION \$					1440 OTATU OTA	\$		
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY					WC STATU- OTH- TORY LIMITS ER			
	ANY PROPRIETOR/PARTNER/EXECUTIVE TO IN	N/A				E.L. EACH ACCIDENT	\$		
	(Mandatory in NH)					E.L. DISEASE - EA EMPLOYEE	\$		
	If yes, describe under DESCRIPTION OF OPERATIONS below					E.L. DISEASE - POLICY LIMIT	\$		
Α	Prof. Liability		DPR9720616	12/07/2014	12/07/2015	Per Claim		500,000	
						Aggregate		1,000,000	
For ins	CRIPTION OF OPERATIONS/LOCATIONS/VEHICLE professional liability consurance available for all coliod. The limit will be reduced.	verag	ge, the aggregate limed claims presented w	mit is the to within the po	tal licy				
CE	RTIFICATE HOLDER			CANCELLATION					
	For Brown and Hon Oak		PROPO-1	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.					
	For Proposal Use Only								
				AUTHORIZED REPRESE		•			





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 12/18/2014

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the

Certifica	ite noider in neu or such	endorsemeni(s).			
PRODUCER Poole Professional Ltd. 107 Audubon Rd. #2, Ste. 305 Wakefield, MA 01880 Christopher A. Poole			CONTACT NAME: PHONE (A/C, No, Ext):	FAX (A/C, No):	
			E-MAIL ADDRESS: PRODUCER CUSTOMER ID #: DESIG-9		
			INSURER(S) AFFORDING COVERAGE	NAIC #	
INSURED	Design Technique, Inc. 44 Merrimac Street Newburyport, MA 01950		INSURER A: Phoenix Insurance Company	25623	
			INSURER B: Charter Oak Fire Ins. Co.	25615	
		1950	INSURER C: Travelers Indemnity Co.	25658	
			INSURER D: Travelers Indemnity Co America	a 19038	
			INSURER E :		
			INSURER F:		
COVERA	GES	CERTIFICATE NUMBER:	REVISION NU	MRFR:	

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

DAL LIADUITY	ADDL INSR	SUBR WVD		POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	s	
RAL LIABILITY	X		6801583L326	(111117)	05/08/2015	EACH OCCURRENCE	\$	1,000,000
COMMERCIAL GENERAL LIABILITY				05/08/2014		DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	1,000,000
CLAIMS-MADE X OCCUR						MED EXP (Any one person)	\$	10,000
						PERSONAL & ADV INJURY	\$	1,000,000
						GENERAL AGGREGATE	\$	2,000,000
AGGREGATE LIMIT APPLIES PER:						PRODUCTS - COMP/OP AGG	\$	2,000,000
POLICY X PRO- JECT LOC							\$	
MOBILE LIABILITY	X	X				COMBINED SINGLE LIMIT (Ea accident)	\$	1,000,000
ANY AUTO						BODILY INJURY (Per person)	\$	
ALL OWNED AUTOS						BODILY INJURY (Per accident)	\$	
SCHEDULED AUTOS HIRED AUTOS			BA1583L953		05/08/2015	PROPERTY DAMAGE (PER ACCIDENT)	\$	
NON-OWNED AUTOS				05/08/2014			\$	
							\$	
UMBRELLA LIAB X OCCUR		х	UP-6337Y081		05/08/2015	EACH OCCURRENCE	\$	3,000,000
EXCESS LIAB CLAIMS-MADE	X			05/08/2014		AGGREGATE	\$	3,000,000
DEDUCTIBLE	^						\$	
RETENTION \$							\$	
KERS COMPENSATION		X	UB5887Y056		05/01/2015	X WC STATU- TORY LIMITS OTH- ER		
	N/A			05/01/2014		E.L. EACH ACCIDENT	\$	1,000,000
PROPRIETOR/PARTNER/EXECUTIVE						E.L. DISEASE - EA EMPLOYEE	\$	1,000,000
PROPRIETOR/PARTNER/EXECUTIVE CER/MEMBER EXCLUDED?				1	I .	l .	I	1,000,000
	PLOYERS' LIABILITY PRIETOR/PARTNER/EXECUTIVE //MEMBER EXCLUDED? ry in NH)	POOYERS' LIABILITY PRIETOR/PARTNER/EXECUTIVE MEMBER EXCLUDED? ry in NH)	POOYERS' LIABILITY PRIETOR/PARTNER/EXECUTIVE N/A MEMBER EXCLUDED? Try in NH)	PRIETOR/PARTNER/EXECUTIVE N/A WIGHT	PLOYERS' LIABILITY PRIETOR/PARTNER/EXECUTIVE N/A X UB5887Y056 05/01/2014 VX	POOYERS' LIABILITY PRIETOR/PARTNER/EXECUTIVE N/A WEMBER EXCLUDED? Try in NH) X UB5887Y056 05/01/2014 05/01/2015	PRIETOR/PARTNER/EXECUTIVE N/A X UB5887Y056 U5/01/2014 05/01/2015 E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE (E.L. DISEASE - EA EMPLOYEE)	PRIETOR/PARTNER/EXECUTIVE Y/N PRIETOR/PARTNER/EXECUTIVE X UB5887Y056

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required) Insurance is primary and non-contributory.

CERTIFICATE HOLDER	CANCELLATION
PROPO-1 For Proposal Use Only	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE